

Unique Entity Number: S95SS0013E

(Incorporated in the Republic of Singapore)

Council Members' Statement and Audited Financial Statements for the Financial Year Ended 31 March 2020



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COUNCIL MEMBERS

Chairman Council Members Dr Neo Soek Hui Dr Pope Andrew Villarosa Samson Associate Professor Chan Mei Yoke Vice Chairman Mr Albert Ching Liang Heng Dr Chong Poh Heng Ms Choo Shiu Ling Dr Koh Lip Hoe Honorary Secretary Dr Koh Yong Hwang Mervyn Dr Wu Huei Yaw Dr Lee Bin Xuan Andy Dr Lee Onn Kei Angel Honorary Treasurer Dr Lim Boon Howe Edwin Mr Chey Chor Wai Ms Lim Hwa Hiang Dr Loo Yu Xian Associate Professor James Alvin Low Yiew Hock Dr Ng Wai Chong Dr Norhisham Bin Main Sr Tan Swee Hoon Geraldine Marie

Co-opted Council Members
Associate Professor Goh-Fung Cynthia Ruth

Dr Ong Wah Ying

Auditors

CA Trust PAC
Public Accountants and Chartered Accountants of Singapore
30 Cecil Street
#15-08 Prudential Tower
Singapore 049712

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COUNCIL MEMBERS' STATEMENT FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

In the opinion of the Council Members,

- a) the accompanying financial statements of Singapore Hospice Council ("SHC") are drawn up so as to present fairly, in all material respects, the financial position of SHC as at 31 March 2020 and the financial activities, changes in funds and cash flows of SHC for the reporting year ended on that date; and
- b) at the date of this statement there are reasonable grounds to believe that SHC will be able to pay its debts as and when they fall due.

The Council Members approved and authorised these financial statements for issue.

On behalf of the Council Members,

Dr Neo Soek Hui

Chairman

Mr Chey Chor Wai

Honorary Treasurer

Date:

M. 9 AUG 2020



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SINGAPORE HOSPICE COUNCIL

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of Singapore Hospice Council ("SHC"), which comprise the statement of financial position as at 31 March 2020, and the statement of financial activities, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the Societies Act), the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations) and Singapore Financial Reporting Standards (FRSs) so as to present fairly, in all material aspects, the financial position of SHC as at 31 March 2020 and the financial activities, changes in funds and cash flows of SHC for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of SHC in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Council Members set out on page 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SINGAPORE HOSPICE COUNCIL (CONTINUED)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud and error.

In preparing the financial statements, management is responsible for assessing SHC's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate SHC or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises of the Council Members. Their responsibilities include overseeing SHC's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of SHC's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF SINGAPORE HOSPICE COUNCIL (CONTINUED)

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on SHC's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause SHC to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including
 the disclosures, and whether the financial statements represent the underlying transactions
 and events in a manner that achieves fair presentation.

We communicate with the Council Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by SHC have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- SHC has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- ii) SHC has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Koh Wee Kwang.

CA TRUST PAC

Public Accountants and Chartered Accountants

Singapore

Date: 19 August 2020

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

		2020				
		Unrestricted <u>fund</u>	Ministry of	Marian		
	Note	Accumulated <u>fund</u> \$	Health (MOH) community engagement and quality improvement fund \$	Community Chest charity support fund \$	\$	
Income					138	
Income from generated funds	4	304,111	-	-	304,111	
Income from charitable activities	5	199,231	1,498,224	50,000	1,747,455	
Other income	6	20,457	4		20,457	
Total income		523,799	1,498,224	50,000	2,072,023	
Less: Expenditure						
Cost of charitable activities	7	176,930	1,337,625	•	1,514,555	
Governance and administrative costs	8	439,212	279,814	25,735	744,761	
Total expenditure		616,142	1,617,439	25,735	2,259,316	
Net (deficit) / surplus for the year, representing total comprehensive						
(loss) / income for						
the year		(92,343)	(119,215)	24,265	(187, 293)	

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

				20	19	
		Note	Unrestricted fund	Restrict MOH community engagement	ed funds	Total funds
		11010	Accumulated fund	and quality improvement <u>fund</u> \$	TFC grief and bereavement fund \$	\$
I	ncome		•	Ψ	Ψ	Ψ
	ncome from generated funds	4	158,873	-		158,873
Ir	ncome from charitable activities	5	353,204	1,072,999	144,542	1,570,745
C	Other income	6	25,806	-	() 	25,806
T	otal income		537,883	1,072,999	144,542	1,755,424
L	ess: Expenditure					
C	ost of charitable activities	7	216,279	1,151,396	23,875	1,391,550
G	Sovernance and administrative costs	8	384,816	217,274	152,372	754,462
T	otal expenditure		601,095	1,368,670	176,247	2,146,012
N	et deficit for the year, representing total comprehensive loss during the					
	year		(63,212)	(295,671)	(31,705)	(390,588)

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2020

	Note	<u>2020</u> \$	<u>2019</u> \$
Assets			
Non-current asset			
Plant and equipment	10	12,773	14,651
Current assets			
Trade and other receivables	11	199,443	21,110
Cash and cash equivalents	12	1,420,838	1,737,223
		1,620,281	1,758,333
Total assets		1,633,054	1,772,984
Funds and liabilities			
Current liabilities			
Contract liabilities	5	42,090	2,550
Trade and other payables	13	211,173	164,380
		253,263	166,930
Funds			
Unrestricted fund			
Accumulated fund	- S 	874,326	966,669
Restricted funds			
MOH community engagement and quality improvement fund		481,200	600,415
TFC grief and bereavement fund		A.	38,970
Community Chest charity support fund		24,265	-
	_	505,465	639,385
Total funds	_	1,379,791	1,606,054
Total funds and liabilities	9.	1,633,054	1,772,984

STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	Unrestricted fund		Restricted funds		Total funds
	Accumulated fund	MOH community engagement and guality improvement fund	TFC grief and bereavement fund	Community Chest charity support fund \$	↔
At 1 April 2018 Net deficit for the year, representing total comprehensive loss	1,029,881 (63,212)	896,086 (295,671)	70,675 (31,705)	. 1	1,996,642 (390,588)
during the year At 31 March 2019	699'996	600,415	38,970		1,606,054
At 1 April 2019 Return of fund Net (deficit) / surplus for the year, representing total comprehensive (loss) /	966,669	600,415	38,970 (38,970)	24,265	1,606,054 (38,970) (187,293)
At 31 March 2020	874,326	481,200		24,265	1,379,791

STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

	Note	<u>2020</u> \$	<u>2019</u>
Cash flows from operating activities			
Deficit for the financial year		(187,293)	(390,588)
Adjustments for:			
Depreciation of plant and equipment	10	8,261	9,645
Interest income	6	(9,577)	(7,104)
Operating cash flows before changes in working capital		(188,609)	(388,047)
Changes in working capital			
Trade receivables		(642)	40,412
Other receivables and prepayments		(176,503)	143,325
Trade payables		80,800	23,131
Other payables and accrued expenses		(34,007)	40,894
Contract liabilities	1	39,540	2,550
Net cash flows used in operating activities		(279,421)	(137,735)_
Cash flows from investing activities			
Purchase of plant and equipment	10	(6,383)	(11,746)
Interest received		8,389	7,104
Net cash flows generated from / (used in) investing activities		2,006	(4,642)
downso		2,000	(4,042)
Cash flow from financing activities			
Return of TFC grief and bereavement fund		(38,970)	414
Net cash flows used in financing activities		(38,970)	-
Net decrease in cash and cash equivalents		(316,385)	(142,377)
Cash and cash equivalents at beginning of the financial year		1,737,223	1,879,600
Cash and cash equivalents at end of the financial year	-		
illianolal year		1,420,838	1,737,223

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 General

Singapore Hospice Council ("SHC") is registered with the Registry of Societies under the Societies Act (Chapter 311) in Singapore on 5 May 1995. SHC is a charity registered under the Charities Act since 3 August 1996. It has been granted an Institution of a Public Character ("IPC") status for the period from 1 October 2019 to 30 September 2021. SHC's Unique Entity Number is S95SS0013E.

The registered office and principal place of business of SHC is located at 1 Lorong 2 Toa Payoh #07-00 Braddell House Singapore 319637.

The objectives of SHC are:

- (a) to coordinate and promote hospice palliative care in Singapore;
- (b) to provide and coordinate training in hospice and palliative care;
- (c) support efforts in improving the quality of hospice and palliative care in Singapore;
- (d) undertake such activities which are incidental or conducive to the attainment of the above objects including:
 - to act as the representative body for hospice and palliative care in Singapore, nationally and internationally; and
 - (ii) to promote public awareness of hospices and palliative care services in Singapore.

2 Summary of significant accounting policies

2.1 Basis of preparation

The financial statements of SHC have been drawn up in accordance with Singapore Financial Reporting Standards ("SFRSs"). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (\$), which is SHC's functional currency. All financial information presented in Singapore Dollars has been rounded to the nearest dollar, unless otherwise indicated.

2.2 Adoption of new and revised standards

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, SHC has adopted all the new and revised standards which are relevant to SHC and are effective for annual financial periods beginning on or before 1 April 2019. The adoption of these standards did not have any material effect on the financial statements.

2.3 Standards issued but not yet effective

A number of new standards, amendments to standards and interpretations are issued but effective for annual financial periods beginning after 1 April 2020. Earlier application is permitted but SHC has not early adopted the new amended standard when preparing these financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.3 Standards issued but not yet effective (Continued)

The following standard that has been issued but not yet effective and relevant to SHC is as follows:

Description

Effective for annual years beginning on or after

Amendments to References to the Conceptual Framework in FRS Standards

1 January 2020

SHC expects that the adoption of the standard above will have no material impact on the financial statements in the period of initial application.

2.4 Revenue recognition

The financial reporting standard on revenue from contracts with customers establishes a five-step model to account for revenue arising from contracts with customers. Revenue is recognised at an amount that reflects the consideration to which SHC expects to be entitled in exchange for transferring goods or services to a customer (which excludes estimates of variable consideration that are subject to constraints, such as right of return exists, trade discounts, volume rebates and changes to the transaction price arising from modifications), net of any related sales taxes and excluding any amounts collected on behalf of third parties. An asset (goods or services) is transferred when or as the customer obtains control of that asset. As a practical expedient the effects of any significant financing component is not adjusted if the payment for the goods or services will be within one year.

(i) Donations and sponsorships

Income from donations and sponsorships are recognised at a point in time when received, except for committed donations and sponsorships that are recorded when there is certainty over the amount committed by the donors and over the timing of the receipt of the donations and sponsorships. Revenue from fundraising event is recognised when the event has occurred.

(ii) Government grants

Government grants are recognised at fair value when there is reasonable assurance that the conditions attaching to them will be complied with and that the grant will be received. Grants in recognition of specific expenses are recognised in profit or loss on a systematic basis over the periods necessary to match them with the related costs that they are intended to compensate. The grant related to assets is presented in the statement of financial position by recognising the grant as deferred income that is recognised in profit or loss on a systematic basis over the useful life of the asset and in the proportions in which depreciation expense on those assets is recognised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.4 Revenue recognition (Continued)

(iii) Income from services - Palliative Medical Student Programme and conference

Revenue from the services are recognised when SHC satisfies the performance obligation at a point in time generally when the significant acts have been completed and when transfer of control occurs.

(iv) Interest income

Interest income is recognised as income on an accrual basis.

(v) Other income

Other income is recognised upon receipt.

2.5 Employee benefits

(i) Defined contribution plans

SHC makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(ii) Short-term employees' benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if SHC has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.6 Income tax

As an approved charity under the Charities Act, Cap. 37, SHC is exempted from income tax under Section 13U(1) of the Income Tax Act, Cap 134.

2.7 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.7 Plant and equipment (Continued)

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

Useful lives

Renovations and furniture and fittings Computer and IT equipment Office equipment

5 years

3 years

5 years

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

2.8 Financial instruments

Recognition and derecognition of financial instruments

A financial asset or a financial liability is recognised in the statement of financial position when, and only when, SHC becomes party to the contractual provisions of the instrument. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised and derecognised, as applicable, using trade date accounting or settlement date accounting. A financial asset is derecognised when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the entity neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. A financial liability is removed from the statement of financial position when, and only when, it is extinguished, that is, when the obligation specified in the contract is discharged or cancelled or expires. At initial recognition the financial asset or financial liability is measured at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.8 Financial instruments (Continued)

(a) Financial assets

Classification and measurement of financial assets

- i. Financial asset classified as measured at amortised cost: A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss (FVTPL), that is (a) the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Typically trade and other receivables, bank and cash balances are classified in this category.
- ii. Financial asset that is a debt asset instrument classified as measured at fair value through other comprehensive income (FVTOCI): There were no financial assets classified in this category at reporting year end date.
- iii. Financial asset that is an equity investment measured at fair value through other comprehensive income (FVTOCI): There were no financial assets classified in this category at reporting year end date.
- iv. Financial asset classified as measured at fair value through profit or loss (FVTPL): There were no financial assets classified in this category at reporting year end date

(b) Financial liabilities

Classification and measurement of financial liabilities:

Financial liabilities are classified as at fair value through profit or loss (FVTPL) in either of the following circumstances: (1) the liabilities are managed, evaluated and reported internally on a fair value basis; or (2) the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise. All other financial liabilities are carried at amortised cost using the effective interest method. Reclassification of any financial liability is not permitted.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.9 Impairment of non-financial assets

SHC assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, SHC makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.10 Cash and cash equivalents

Cash and cash equivalents comprises deposits with financial institutions that are subject to an insignificant risk of changes in value.

2.11 Impairment of financial assets

SHC recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that SHC expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

SHC assesses on a forward looking basis the expected credit losses associated with financial assets measured at amortised cost and debt instruments measured at fair value through other comprehensive income (FVTOCI). The impairment methodology applied depends on whether there has been a significant increase in credit risk. At each reporting date, SHC assesses whether the credit risk on a financial asset has increased significantly since initial recognition by assessing the change in the risk of a default occurring over the expected life of the financial instrument.

Where the credit risk on that financial instrument has increased significantly since initial recognition, SHC measures the loss allowance for a financial instrument at an amount equal to the lifetime ECL. Where the credit risk on that financial instrument has not increased significantly since initial recognition, SHC measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

2 Summary of significant accounting policies (Continued)

2.11 Impairment of financial assets (Continued)

For trade receivables, SHC applies a simplified approach in calculating ECLs. Therefore, SHC does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. SHC has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

SHC considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, SHC may also consider a financial asset to be in default when internal or external information indicates that SHC is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by SHC. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.12 Provisions

General

Provisions are recognised when SHC has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.13 Unrestricted fund

This represents fund received by SHC that is expendable for any activities within SHC at the discretion of the Council Members in the furtherance of SHC's charitable objectives.

2.14 Restricted funds

Restricted funds are utilised in accordance with the purposes for which they are established. An expense resulting from the operating activities of a fund that is directly attributable to the fund is charged to that fund. Common expense if any are allocated on a reasonable basis to the funds based on a method most suitable to that common expense.

3 Significant accounting judgement and estimates

The preparation of SHC's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

There were no significant critical accounting estimates and assumption used, or critical judgment applied.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

4 Income from generated funds

	2020 Unrestricted <u>fund</u> \$	2019 Unrestricted <u>fund</u> \$
Donations - Tax deductible	151,529	140,337
Donations – Non-tax deductible	148,432	15,136
Subscription income	4,150	3,400
	304,111	158,873

5 Income from charitable activities

(a) Disaggregation of income from charitable activities

		20	20	
	Unrestricted fund	Restrict MOH	ed funds	Total funds
	Accumulated fund	community engagement and quality improvement fund \$	Community Chest charity support fund \$	\$
Career Support Programme by Workforce Singapore	25,853		-	25,853
Medical student programme	162,439		-	162,439
MOH fund		1,498,224	- 2	1,498,224
National Council Social Service (NCSS) grant	10,939	.,	· ·	10,939
Community Chest charity support fund	2		50,000	50,000
	199,231	1,498,224	50,000	1,747,455

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

5 Income from charitable activities (Continued)

(a) Disaggregation of income from charitable activities (continued)

		201	19	
	Unrestricted fund Accumulated fund	Restrice MOH community engagement and quality improvement fund \$	TFC grief and bereavement fund	Total funds
Agency for Integrated Care (AIC) funds – TJ	(3,096)	2	5	(3,096)
003 community outreach programme Career Support Programme by Workforce Singapore Grief and bereavement	24,851	¥	-	24,851
conference				
 Tax deductible donations 	43,000	-	-	43,000
 Registration fees 	145,100	-	-	145,100
- Sponsorships	7,357	-	-	7,357
Medical student programme	134,728	-	-	134,728
MOH fund	-	1,072,999	-	1,072,999
ICSS grant	1,264	-	-	1,264
ΓFC fund			144,542	144,542
	353,204	1,072,999	144,542	1,570,745

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

5 Income from charitable activities (Continued)

(b) Contract balances

	31 Mar	ch	1 April
	2020 \$	2019 \$	2018 \$
Trade receivables (Note 11)	642		40,412
Contract liabilities	42,090	2,550	E1

Contract liabilities relate to membership fees received in advance from members as well as registration fees and sponsorships received in advance from participants and sponsors for the Singapore Palliative Care Conference 2020 (SPCC). Contract liabilities are recognised as income when SHC satisfy the performance obligations under its contracts.

6 Other income

	2020 Unrestricted fund \$	2019 Unrestricted <u>fund</u> \$
Interest income	9,577	7,104
Special Employment Credit and Wages Credit Scheme	10,470	14,844
Other income	410	3,858
	20,457	25,806

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

7 Cost of charitable activities

	44	202	20	
	Unrestricted fund Accumulated	Restricte MOH community engagement and quality improvement	Community Chest charity support	Total <u>funds</u>
	fund \$	fund \$	fund \$	\$
Advertising and promotion expense	730	656,770	-	657,500
Community outreach expense	25,352	179,856		205,208
Hospice link	-	43,868		43,868
Medical student programme expense	150,848	-	VI	150,848
MOH quality improvement				
 caregiver survey 	-	5,353		5,353
 conferences expenses 	-	23,608	-	23,608
 events and training expenses 		68,567	-	68,567
Professional fees	-	359,603	-	359,603
	176,930	1,337,625	-	1,514,555

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

7 Cost of charitable activities (Continued)

		20	19	
	Unrestricted <u>fund</u> <u>Restricted funds</u> MOH		Total funds	
	Accumulated fund	community engagement and quality improvement fund \$	TFC grief and bereavement <u>fund</u> \$	\$
Advertising and promotion expense	1,175	800,173		801,348
Community outreach expense	9,767	34,152	-	43,919
Grief and bereavement conference expense	79,961	i i i		79,961
Hospice link	_	44,718	<u> 111</u> 4	44,718
Medical student programme expense	125,376	_	18	125,376
MOH quality improvement				
- caregiver survey		4,529	_	4,529
- conferences expenses	1.1	48,609		48,609
 events and training expenses 	-	20,391	-	20,391
Professional fees TFC grief and bereavement	-	198,824	-	198,824
- data mining expenses	4	1 + 1	176	176
 development of practice guide expenses 	4.2		6,000	6,000
- focus group expenses	-	-	3,749	3,749
- miscellaneous expenses	-	-	216	216
- small assets purchase expenses	5	-	107	107
- stakeholder engagement		•	13,627	13,627
3 3 3 3 3 3 3 3 3 3	216,279	1,151,396	23,875	1,391,550

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

8 Governance and administrative costs

		202	20	
	Unrestricted fund Accumulated fund	THE STATE OF THE S	Community Chest charity support fund \$	Total funds
	**	*	*	
Accounting fee	1,100	-	-	1,100
Depreciation expense (Note 10)	3,805	3,797	659	8,261
Employee benefits expenses (Note 9)	398,191	212,624	23,384	634,199
IT Expenses	2,125	2,502	1,456	6,083
Office service charges	-	21,600	-	21,600
Printing and stationery expense	4,383	3,847	22	8,252
Professional fees	4,406	27,191	4	31,597
Small assets not capitalised	405	-	-	405
Other administrative				
expenses	24,797	8,253	214	33,264
	439,212	279,814	25,735	744,761

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

8 Governance and administrative costs (Continued)

		20	19	
	Unrestricted fund	Restric MOH	Restricted funds MOH	
	Accumulated fund	community engagement and quality improvement fund \$	TFC grief and bereavement <u>fund</u> \$	\$
Accounting fee	14,850	-	₩8	14,850
Depreciation expense (Note 10)	3,374	3,251	3,020	9,645
Employee benefits expenses (Note 9)	336,211	168,861	148,915	653,987
Office service charges	60	19,800	-	19,860
Printing and stationery expense	6,953	2,965	-	9,918
Professional fees	8,423	11,528	_	19,951
Small assets not capitalised	697	166		863
Other administrative expenses	14,248	10,703	437	25,388
	384,816	217,274	152,372	754,462

9 Employee benefits expenses

		202	20	
	Unrestricted fund	Restrict	ed funds	Total funds
	Accumulated fund	MOH community engagement and quality improvement fund	Community Chest charity support fund \$	\$
Salaries, wages and bonus	346,141	180,802	19,687	546,630
CPF and SDL contributions	47,939	28,629	3,395	79,963
Other employee benefits expense	4,111	3,193	302	7,606
4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	398,191	212,624	23,384	634,199

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

9 Employee benefits expenses (Continued)

		20	19	
	Unrestricted			Total
	<u>fund</u>	Restric MOH community	ted funds	<u>funds</u>
	Accumulated fund	engagement and quality improvement <u>fund</u> \$	TFC grief and bereavement <u>fund</u> \$	\$
	Ψ	Ψ	Ψ	Ψ
Salaries, wages and bonus	294,149	144,501	121,444	560,094
CPF and SDL contributions	39,822	23,021	18,582	81,425
Other employee benefits expense	2,240	1,339	8,889	12,468
	336,211	168,861	148,915	653,987

10 Plant and equipment

2020	Renovations and furniture and fittings \$	Computer and IT equipment \$	Office equipment	Total
Cost				
At 1 April 2019	3	33,046	3,210	36,259
Additions	-	6,383		6,383
At 31 March 2020	3	39,429	3,210	42,642
Accumulated deprecia	ntion			
At 1 April 2019	_	18,439	3,169	21,608
Charge for the year		8,240	21	8,261
At 31 March 2020	-	26,679	3,190	29,869
Net book value				
At 31 March 2020	3	12,750	20	12,773

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

10 Plant and equipment (Continued)

2019	Renovations and furniture and fittings	Computer and IT equipment \$	Office equipment	Total \$
Cost				
At 1 April 2018	3	21,300	3,210	24,513
Additions	<u>-</u>	11,746	14	11,746
At 31 March 2019	3	33,046	3,210	36,259
Accumulated deprecia	ation			
At 1 April 2018	-	8,816	3,147	11,963
Charge for the year		9,623	22	9,645
At 31 March 2019		18,439	3,169	21,608
Net book value				
At 31 March 2019	3	14,607	41	14,651

As at reporting date, the cost and net book value of the computer and office equipment purchased with monies from MOH community engagement and quality improvement fund, TFC grief and bereavement fund and Community Chest charity support fund are as follows:

	2020	
	Cost	Net book value
	\$	\$
MOH community engagement and quality improvement fund	11,392	3,745
Community Chest charity support fund TFC grief and bereavement fund	3,389 3,883	2,730

	2019		
	Net k		
	Cost	value	
	\$	\$	
MOH community engagement and quality			
improvement fund	11,392	7,542	
Community Chest charity support fund	2 C 1 -	-	
TFC grief and bereavement fund	3,883		

The corresponding depreciation charge has been expensed to the respective funds in the statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

11 Trade and other receivables

Trade and other receivables comprise the following significant categories:

	2020	2019
	\$	\$
Receivables from charitable activities		
Trade Receivables - Related party (Note 5 (b))	642	
Grants receivables	44,675	8,481
	45,317	8,481
Other receivables		
Deposits (refundable)	250	1,250
Deposits (non-refundable)	79,031	_
Fixed deposit interest receivables	1,188	592
Prepayments	3,334	10,787
Deferred expenses – SPCC 2020	14,523	-
Advance billing from supplier	55,800	_
	154,126	12,629
	199,443	21,110

A non-refundable deposit of \$79,031 (2019: nil) has been placed for the rental of venue for the Singapore Palliative Care Conference 2020 (SPCC).

Trade receivables are non-interest bearing and are generally on 30 days' terms.

There is no other class of financial assets that is past due and/or impaired except for trade receivables.

Receivables that are past due but not impaired

SHC had trade receivables amounting to \$642 (2019: nil) that were past due at the reporting date but not impaired. These receivables were unsecured and the analysis of their aging at the reporting date was as follows:

	2020	2019
	\$	\$
Trade receivables past due but not impaired		
Less than 30 days	-	-
31 - 60 days past due	-	-
61 – 90 days past due	-	
More than 90 days	642	
Total	642	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

12 Cash and cash equivalents

	2020	2019
	\$	\$
Cash and Bank balances	842,307	1,142,152
Fixed deposits	578,531	595,071
Cash and cash equivalents per statement of financial position and statement of cash flows	1,420,838	1,737,223

The fixed deposits have an average maturity of 2 (2019: 2) months from the end of the financial year. The approximate annual effective interest rates applicable for the financial year ranged from 0.05% to 1.75% (2019: 1% to 1.3%) for Singapore dollar fixed deposits.

13 Trade and other payables

	2020	2019
	\$	\$
Payables for charitable activities		
Third parties	113,331	56,957
Related parties	29,598	33,605
and the second of the second s	142,929	90,562
Other payables		
Accrued operating expenses	21,256	66,755
Deferred grant	45,851	2,716
Other payables	1,137	4,347
	68,244	73,818
	211,173	164,380

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

14 Restricted funds

The purpose of restricted funds are as follows:

(a) MOH community engagement and quality improvement fund

The Ministry of Health ("MOH") community engagement and quality improvement fund comprises of funds for the development of palliative care sector through two programmes namely;

(i) Community Engagement Programme

The programme aims to raise awareness of end-of-life ("EOL") care among the general public and health care professionals over four years through publicity campaigns. A community engagement kit and other collaterals covering key messages on palliative care and EOL will be developed and made available to the general public and health care professionals. SHC will also work via various training avenues in healthcare institutions to weave palliative care and EOL issues into the training curriculum for healthcare professionals.

(ii) Quality Improvement Programme

The programme aims to help palliative care providers that are member organisations of SHC to achieve good palliative care outcomes, helping them to meet the requirements of the National Guidelines for Palliative Care and to develop and sustain a quality improvement culture among palliative care providers.

The programmes are for a period of 4 years form 1 April 2017 to 31 March 2021.

(b) Temasek Foundation Care grief and bereavement fund

The fund was formed to develop a community-based practice framework for grief and bereavement. The purpose of the project is to understand the experiences, attitudes and needs of bereaved persons; the availability and appropriateness of current bereavement care; to identify gaps in services and develop a community-based practice framework to provide timely bereavement support to the beneficiaries. The project is funded by Temasek Foundation Cares CLG Limited. The funding was for the period from 1 July 2017 to 28 February 2019.

(c) Community Chest Charity Support Fund

The fund supports expenditure incurred for the recruitment and training of volunteers to reach out to seniors in the community. This was funded by the National Council of Social Services for a period of 2 years from 1 April 2019 to 31 March 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

15 Tax exempt receipts

SHC enjoys a concessionary tax treatment whereby qualifying donors are eligible for a 250% tax deduction for the donations made to SHC. During the financial year, SHC issued tax-exempt receipts for donations collected amounting to \$151,529 (2019: \$183,337).

16 Related party transactions

The following transactions took place between SHC and related parties during the financial year at terms agreed between the parties:

(a) Transactions with member organisations and council members who are representatives of the member organisations

	2020	2019
	\$	\$
Cost of charitable activities paid	263,050	207,296
Donations received	28,310	20,675
Registration fee received for Singapore Palliative Conference 2020 ("SPCC")	3,500	1
Sponsorship received for SPCC	21,575	
Income received from Grief and Bereavement Conference	-	34,150
Medical student programme expenses	145,403	119,931
Recovery of expenses – Insurance/Refreshments	6,186	5,519
Subscription fees received for calendar year 2020	4,000	
Subscription fees received for calendar year 2019	600	3,400

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of SHC. The Chief Executive is considered the key management personnel.

The breakdown of the number of the key management personnel and the respective remuneration band are as follows:

Compensation of key management personnel

	2020	<u>2019</u>	
\$100,000 to \$200,000	1	1	
Below \$100,000		-	

The remuneration of key management personnel is determined by the Council Members.

In 2020 and 2019, members of the Council are volunteers and none received any remuneration from SHC.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

17 Reserve policy

	2020	2019
	\$	\$
Unrestricted fund Ratio of reserves to annual operating	874,326	966,669
expenditure	1.42	1.61

The reserves of SHC provide financial stability and the means for the development of SHC's activities. SHC intends to maintain the reserve at a level sufficient for its operating needs. SHC holds its reserves up to three year's operating expenses.

18 Financial risk management

SHC's activities expose it to a variety of financial risks from its operation. The key financial risks include credit risk and liquidity risk and market risk (such as interest rate risk). SHC has limited exposure to the above mentioned risks.

The Council Members reviews and agrees policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, SHC's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding SHC's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks

There has been no change to SHC's exposure to these financial risks or the manner in which it manages and measures the risks.

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to SHC. SHC's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash), SHC minimises credit risk by dealing exclusively with high credit rating counterparties.

SHC has adopted a policy of only dealing with creditworthy counterparties. SHC performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

SHC considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. A significant increase in credit risk is presumed if a debtor is more than 30 days past due in making contractual payment.

SHC has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 90 days or there is significant difficulty of the counterparty.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

18 Financial risk management (continued)

Credit risk (continued)

SHC categorises a receivable for potential write-off when there is evidence indicating that the debtor is in severe financial difficulty and the debt has no realistic prospect of recovery.

The table below details the credit quality of SHC's financial assets, as well as maximum exposure to credit risk rating categories:

	Note	Category	12 months or lifetime ECL	Gross carrying amount	Loss allowance	Net carrying amount
31 March 2020						
Trade receivables	11	Note 1	Lifetime ECL (simplified)	642	E.H.	642
Grants receivables	11		12-months ECL	44,675	-	44,675
Deposits (refundable)	11		12-months ECL	250	-	250
Fixed deposit interest receivables	11		12-months ECL	1,188		1,188
31 March 2019						
Trade receivables	11	Note 1	Lifetime ECL (simplified)	-	12	-
Grants receivables	11		12-months ECL	8,481		8,481
Deposits (refundable)	11		12-months ECL	1,250	-	1,250
Fixed deposit interest receivables	11		12-months ECL	592		592

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

18 Financial risk management (continued)

Credit risk (continued)

Trade receivables (Note 1)

For trade receivables, SHC has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. SHC determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic condition. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

			Trade red	eivables		
	10		Days pa	ast due		
	Not past	≤ 30 days	31 – 60	61 – 90	> 90	Total
	due		days	days	days	2.
	\$	\$	\$	\$	\$	\$
31 March 2020						
ECL rate	0%	0%	0%	0%	0%	
Estimated total gross carrying amount at default	-	-	-	-	642	642
ECL	- <u>-</u>	-	-	- + + -	-	_
					_	642
31 March 2019						
Total gross carrying amount	-	-	11/2	-	-	=
Allowance for impairment	+	-	1/2	· ·	÷	-
						-

Exposure to credit risk

SHC has no significant concentration of credit risk.

Grants receivables, refundable deposits and fixed deposit interest receivable

SHC assessed the latest performance and financial position of the counterparties, adjusted for the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, SHC measured the impairment loss allowance using 12-month ECL and determined that the ECL is insignificant.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

18 Financial risk management (continued)

Liquidity risk

Liquidity risk refers to the risk that SHC will encounter difficulties in meeting its short-term obligations due to shortage of funds. SHC's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. It is managed by matching the payment and receipt cycles. SHC's operations are funded mainly through donations and grants. The Council Members are satisfied that funds are available to finance the operations of SHC.

The undiscounted contractual cash flows of trade and other receivables, cash and cash equivalents and trade and other payables are equivalents to their carrying amounts and repayable within one year or on demand.

Market risk

Market risk is the risk that changes in market prices, such as interest rates and foreign exchange rates will affect the SHC's income. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the SHC's financial instruments will fluctuate because of changes in market interest rates. The SHC's exposure to interest rate risk arises primarily from cash and cash equivalents.

At the reporting date, the interest rate profile of the SHC's interest-bearing financial instruments was:

	2020	2019
	\$	\$
Fixed rate instruments		
Fixed deposits	578,531	595,071

The SHC does not expect any significant effect on the SHC's profit or loss arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the financial year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

19 Fair value

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of these receivables and payables approximate their fair values as they are subject to normal trade credit terms.

20 Financial instruments by category

At the reporting date, the aggregate carrying amounts of financial assets at amortised cost as well as financial liabilities at amortised cost were as follows:

	2020	2019
	\$	\$
Financial assets		
Financial assets at amortised cost		
Trade and other receivables	199,443	21,110
Cash and cash equivalents	1,420,838	1,737,223
At end of the year	1,620,281	1,758,333
Financial liabilities		
Financial liabilities at amortised cost		
Trade and other payables	211,173	164,380
At end of the year	211,173	164,380

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2020

21 Management of conflict of interest

There is no paid staff amongst SHC's Council Members.

Council Members are required to disclose any interest that they may have, whether directly or indirectly, in transactions that SHC may enter into or in any organisations that SHC has dealings with or is considering dealing with; and any personal interest accruing to them as one of SHC's suppliers, users of services or beneficiaries. Should there be any potential conflict of interest, the affected SHC Council Members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

22 Authorisation of financial statements for issue

The financial statements for the financial year ended 31 March 2020 were authorised for issue in accordance with a resolution of the Council Members of SHC on 19 August 2020.